## Outstanding homes/outstanding leaders .....some thoughts and themes for RIs to consider

# Anecdotal or evidence based?

Often the team and leader think they are outstanding

This can be reinforced by other professionals feedback

You have a feeling you are ..... What evidence do you have?

SCCIF..... revised and tightened focus on leadership, management and what it is like for the child to live in your home....

Always a good step to review the requirements and assessed elements of the SCIFF

Action plan any gaps in relation to other grades---- good ---- evidence base?

Have the evidence of your mapping to hand for any challenge

Triangulation of evidence

## Registered Manager- interview ? Development ? Are they at this point ?

- Culture
- Aspirational
- Up to date
- Leadership skills
- Vision / values / ethos sharing
- Knowledgeable / strong followership
- Works well with the RI and other professionals
- Using the Regulation 44 Visitor effectively as an external source
- CHILD CENTRED- absolute clarity in hearing the voices of the young people-needs a real focus post Hesley
- Is this being tested at interview?

### Registered Manager

- Planning all aspects
- Dealing with the positive and the not so positive
- Role of resilience across the board staff, young people and you. Clear links to culture and practice
- Role of being a reflective practitioner....not just reflective
- Their and your ongoing CPD......
- Using all sources of evidence so you know the areas of focus beforehand.
  e.g. Reg 40 notifications, rapid staff turnover etc
- Managing the inspection- have your evidence, confidence, managing challenge- if you <u>have evidence</u> of being outstanding show it! Sometimes gets missed in the moment!

## Responsible Individual- some aspects. Do you have the characteristics we have identified for the RM ?What else ?

- Regulation- supervising the management of the home
- Monitoring / presence/ known to young people/ advocacy role
- Supervision with the RM- reflective, meaningful
- Joint focus on a lessons learned culture- in place and understood by all?
- Joint strategic / operational approach to short, medium and long term developments in the home
- Challenge in relationship
- Clarity of RM / RI roles
- Supportive

## Other issues

Are you clear on your starting points? Baseline assessments ..... not anecdotal- be clear.....

Education- "pushy parent?"

What is available locally? Advocacy? Aspiration?

Pinch points – post pandemic ? RAAC impact ? Keeping up to date with current focus areas e.g. hate speech / hate crime

Transitions- outcomes and planning going into secondary school college, bridging to go home, adulthood, apprenticeship?

SAFEGUARDING- culture and clarity all held by leadership and management

Communication and young person's voice throughout

#### Other issues

- As the leaders, be aware of points of change and its' impact. e.g.
- A new young person in the house
- New member of staff
- Change in RI
- Local issues
- Recruitment
- Cost of living
- Any others you can think of?

Also....

Capture those "magic " moments – often these are only captured anecdotally. Make sure those special moments and breakthroughs are recorded

Look out for drift...... don't assume "outstanding " continues- as we have seen in the last two years in education with the changed framework it can change.....

Using research – make sure you can evidence implementation, outcomes and impact for the young people. learning and change throughout.

#### Small group work / discussion ----

- Discuss the current context in terms of recruitment and other surrounding issues.
- Are these issues likely to hold back gaining an outstanding grade?
- Do you develop L&M which is outstanding day to day and then seek evidence?
- How important is gaining that grade to you? What may be the pitfalls in terms of culture and relationships if this is a total focus .....?

Open discussion.

## Any ....

- Reflections
- Queries
- Thoughts?

• Thank you- Chris